

The Times They Are A-Changin'

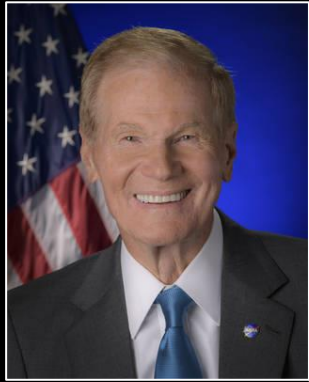
Year Two as a Program Manager: Reflections & Questions

Keith Gaddis





New ESD Director



New Administrator



New Deputy
ESD Director



SMD Director
Departure



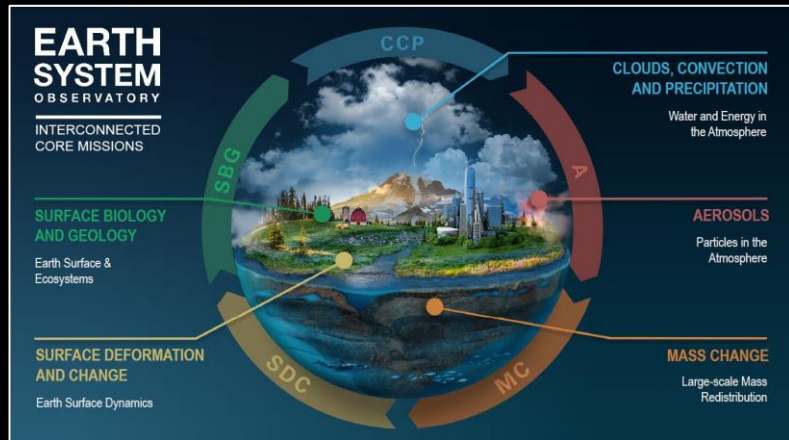
New SMD Director

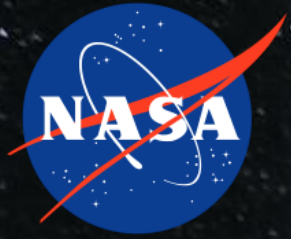
2020

2021

2022

2023





Earth Science Division

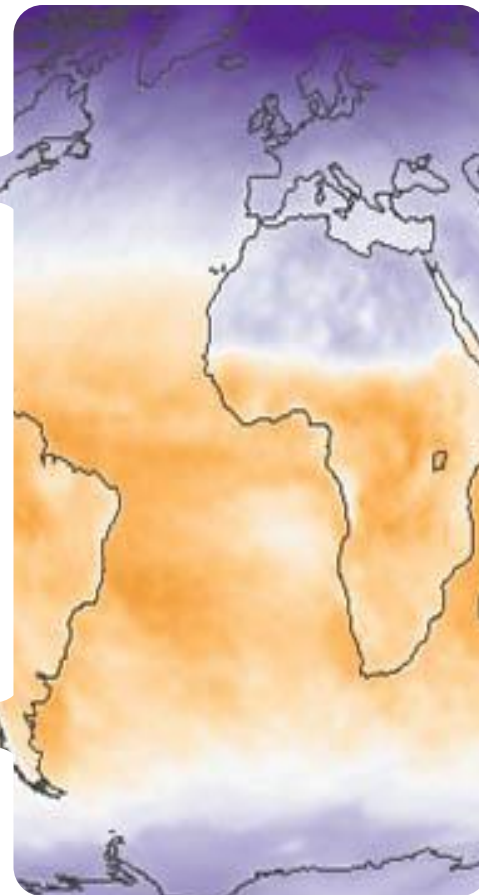
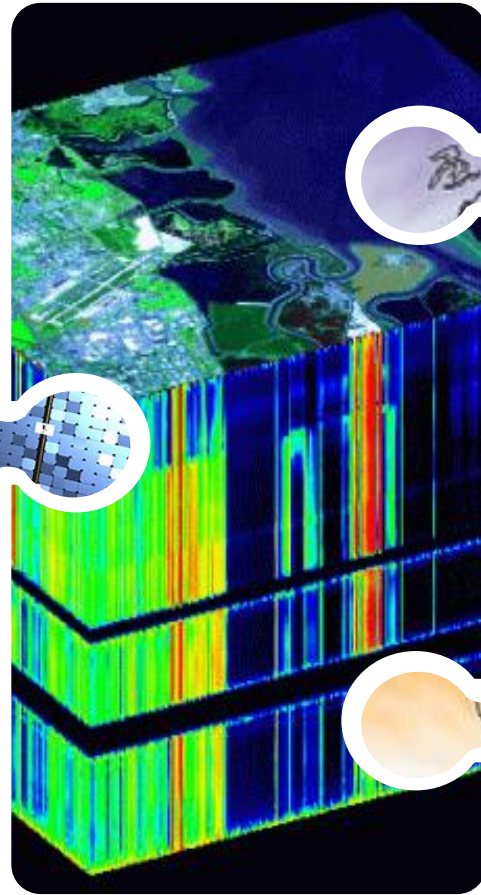
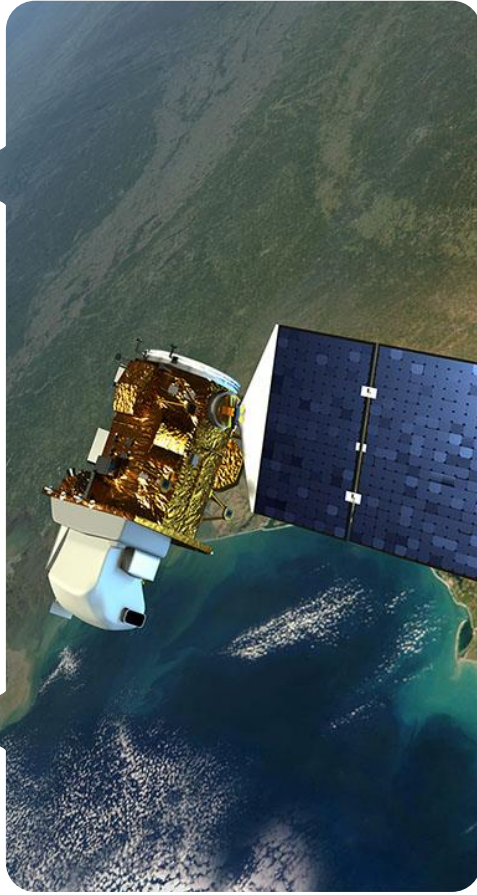
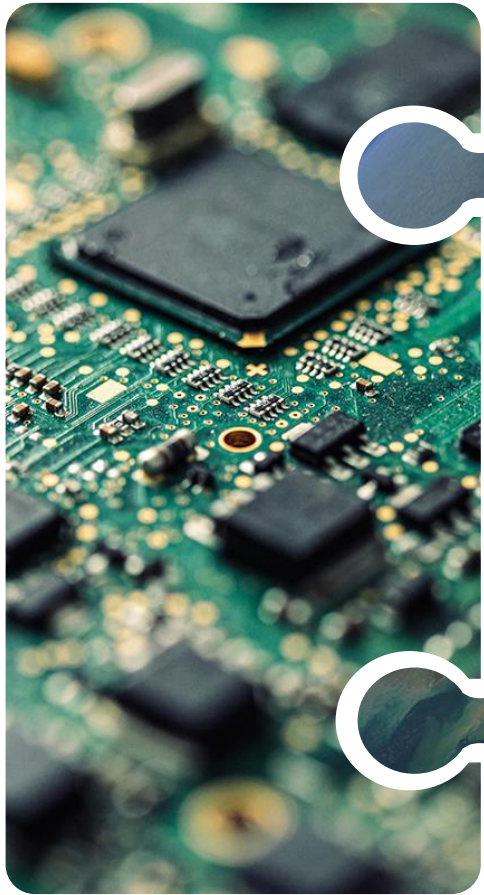
Technology

Flight

Data

Research

Applications



Discovery & Feasibility

Development, Testing & Validation

Integration into Partner's System

ARL 9 - Approved, Operational Deployment and Use in Decision Making

Actual operational, successful use of application by users in decision making activities.

ARL 8 - Application Completed and Qualified

Actual system completed and 'qualified' through test and demonstration for partners' decision-making activity. Application has been proven to work in its final form and under expected conditions.

ARL 7 - Application Completed and Qualified

Prototype near or at planned operational system. A major advance from ARL 6, requiring prototype system demonstration of an actual system prototype in an operational environment, such as partners' decision-making activity.

ARL 6 - Demonstration in Relevant Environment

Major increase in the application's demonstrated readiness. Prototype system demonstration in a relevant environment or simulated operational decision making environment.

ARL 5 - Validation in Relevant Environment

Basic components are integrated with reasonably realistic supporting elements so application can be tested in a simulated decision making environment.

ARL 4 - Initial Integration and Verification

(in experimental environment) Basic components of Earth science products and decision making activity (decision support system, tool, etc.) are integrated together to establish that they will work together.

ARL 3 - Proof of Application Concept

Feasibility studies to assess the potential viability of the application. More complete characterization of the decision making process, including baseline.

ARL 2 - Application Concept

Application invention and formulation begins. Once basic principles are observed and products produced and validated, practical applications can be invented.

ARL 1 - Basic Research

Basic principles and concepts observed and reported. Scientific research produces results that could begin to be translated into applied research and development.

PHASE III

PHASE II

PHASE I



What is Impact?

1. **Knowledge Gain** - Improvement in understanding or ability
2. **Use** - Amount of product use by end user/public
3. **Change in Behavior** - Decisions made by end user with product
4. **Awareness & Perception** — Product awareness & perceived value
5. **Benefit** - Benefit to end user resulting from ASP product use
6. **Sustainability** — Long term continued use



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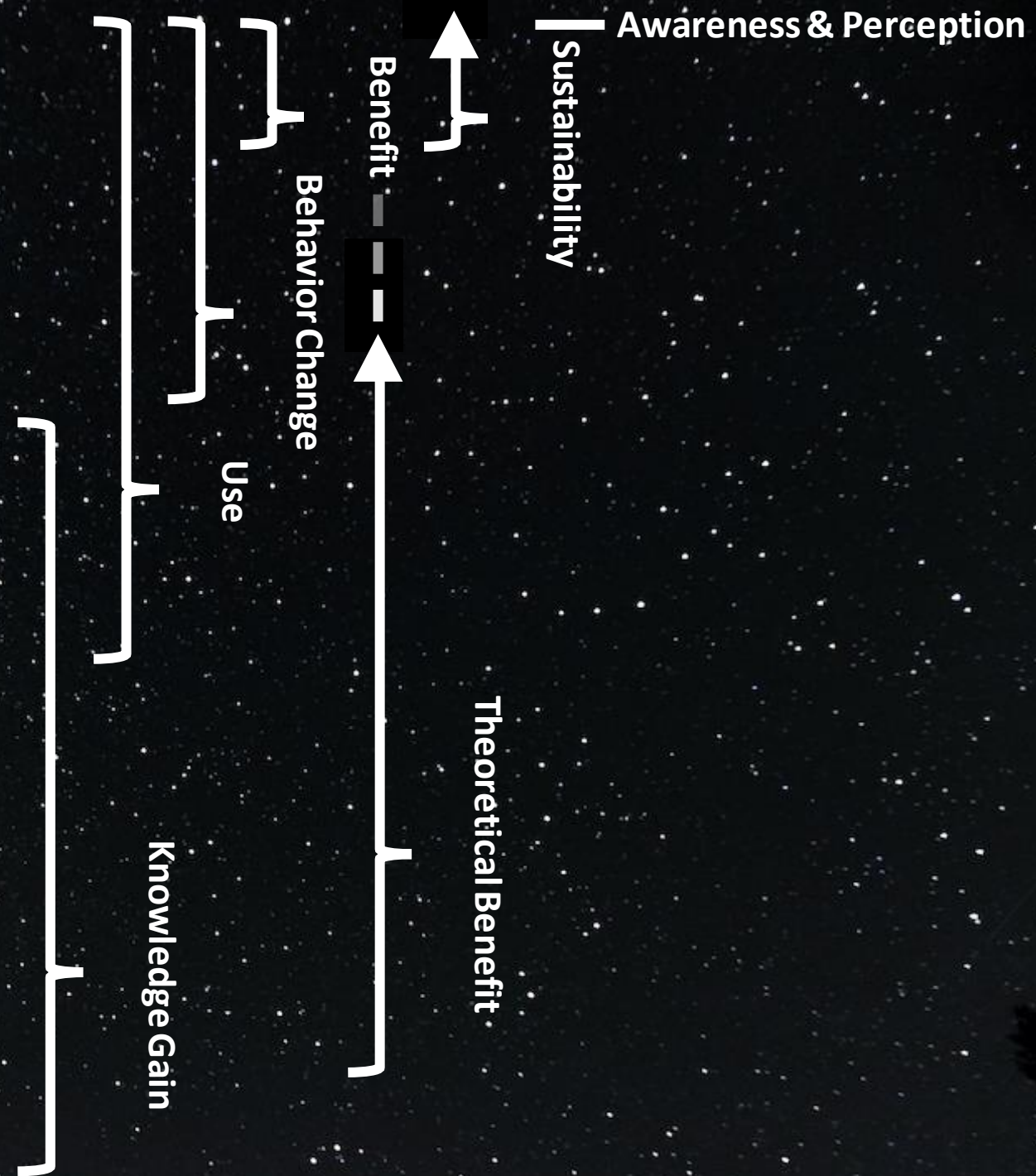
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PHASE III

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ROSES 23 A.46 Earth Science Applications: Ecological Conservation Impact Assessment

Projects will gather examples of how products resulting from Ecological Conservation (Forecasting) funded projects were or are used to guide end user conservation action.

One or more members of the proposing team must have had a previous Ecological Conservation award(s)

Proposals Due 5/24/2023

ARL 9 - Approved, Operational Deployment and Use in Decision Making

Actual operational, successful use of application by users in decision making activities.

ARL 8 - Application Completed and Qualified

Actual system completed and 'qualified' through test and demonstration for partners' decision-making activity. Application has been proven to work in its final form and under expected conditions.

ARL 7 - Application Completed and Qualified

Project team that produced the application demonstrated that the application is qualified for use in an operational environment, such as partners' decision-making activity.

ARL 5 - Validation in Relevant Environment

Basic components are validated with respect to realistic application environment. Basic components are validated with respect to realistic application environment.

ARL 4 - Validation in Relevant Environment

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Awareness & Perception

Sustainability

Benefit

Behavior Change

Knowledge Gain

Theoretical Benefit

Integration into
Partner's System

Development
and Validation

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ARL 5 - Validation in Relevant Environment

Basic components are integrated with reasonably realistic supporting elements so application can be tested in a simulated decision making environment.

ARL 4 - Initial Integration and Verification

Basic components of Earth science products (decision support system, tool, etc.) are integrated and verified that they will work together.

Application Concept

Assess the potential viability of the application. Identification of the decision making process, in-

Application Concept

Identification and formulation begins. Once basic concepts are observed and products produced and validated, practical applications can be invented.

- Basic Research Basic principles and concepts observed and reported. Scientific research produces results that could begin to be translated into applied research and development.

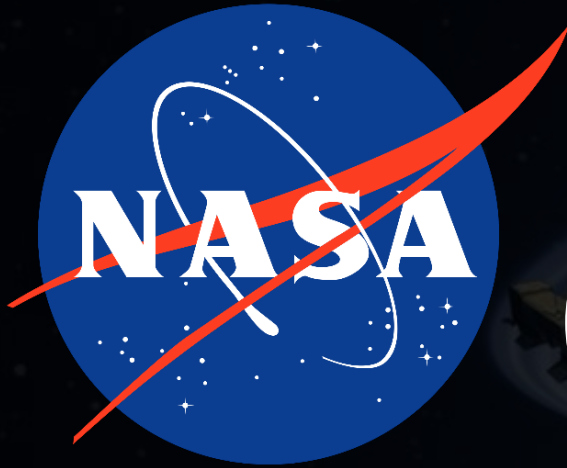
PHASE III

II

PHASE I

How else can we document impact?





ECOLOGICAL CONSERVATION APPLICATION AREA



plant, *Chrysanthemum balsamita*, that has silvery, fragrant leaves and is used in salads and as a flavoring.

costotomy [ko-stot-uh-mee] **noun**, cos·tot·o·mies. **Surgery.** incision of a rib.

costrel [kos-truhl, kaw-struhl **noun**]. a flask made of leather, earthenware, or wood, usually with an ear or ears by which to suspend it, as from the waist.

cost-share [kawst-shair, kost-] **verb (used with object)**, **cost-shared**, **cost-shar·ing**. Cost Share occurs when a quantified portion of the costs of an award are not paid by the sponsor, but paid instead using resources within the end user organization.

costume [**noun** kos-toom, -tyoom; **verb** ko-stoom, -styoom] **noun**. 1. a style of dress, including accessories and hairdos, especially that peculiar to a nation, region, group, or historical period. 2. dress or garb characteristic of another period, place, person, etc., as worn on the stage or at balls. 3. fashion of dress appropriate to a particular occasion or season.

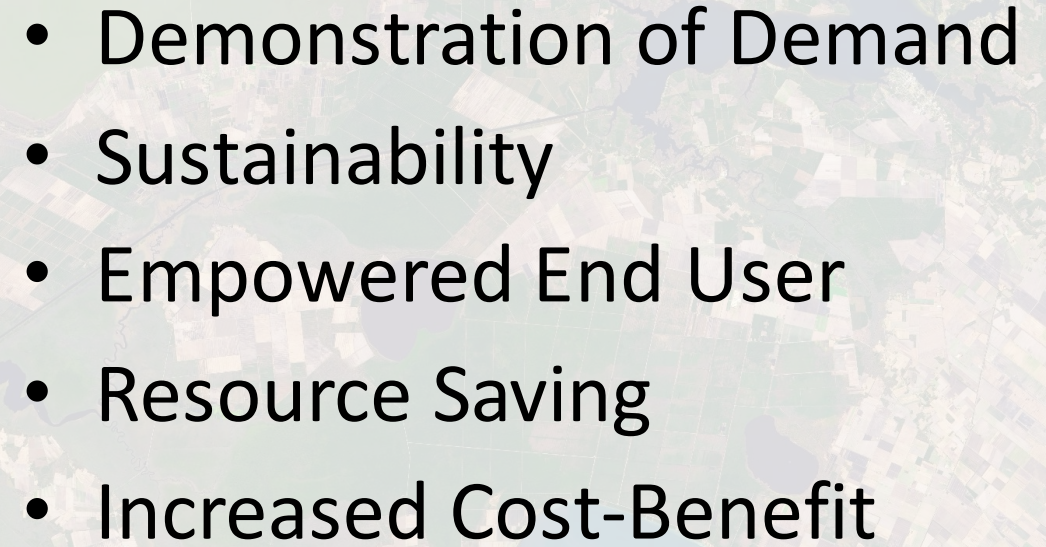
cotillion [kuh-til-yuhn, koh-] **noun**. 1. a formal ball given especially for debutantes. 2. a lively French social dance originating in the 18th century, consisting of a variety of

SKIN IN THE GAME

An aerial photograph of a rural landscape, featuring a large, irregularly shaped lake in the center. The surrounding land is divided into numerous small, rectangular fields of varying shades of green and brown, suggesting different crops or land uses. The overall scene is captured from a high angle, providing a comprehensive view of the terrain.

Why Cost Share?

- Demonstration of Demand
- Sustainability
- Empowered End User
- Resource Saving
- Increased Cost-Benefit

- 
- An aerial photograph of a rural landscape, showing a patchwork of green fields, brownish-yellow agricultural land, and clusters of trees. The image is slightly blurred and serves as a background for the text.
- Demonstration of Demand
 - Sustainability
 - Empowered End User
 - Resource Saving
 - Increased Cost-Benefit

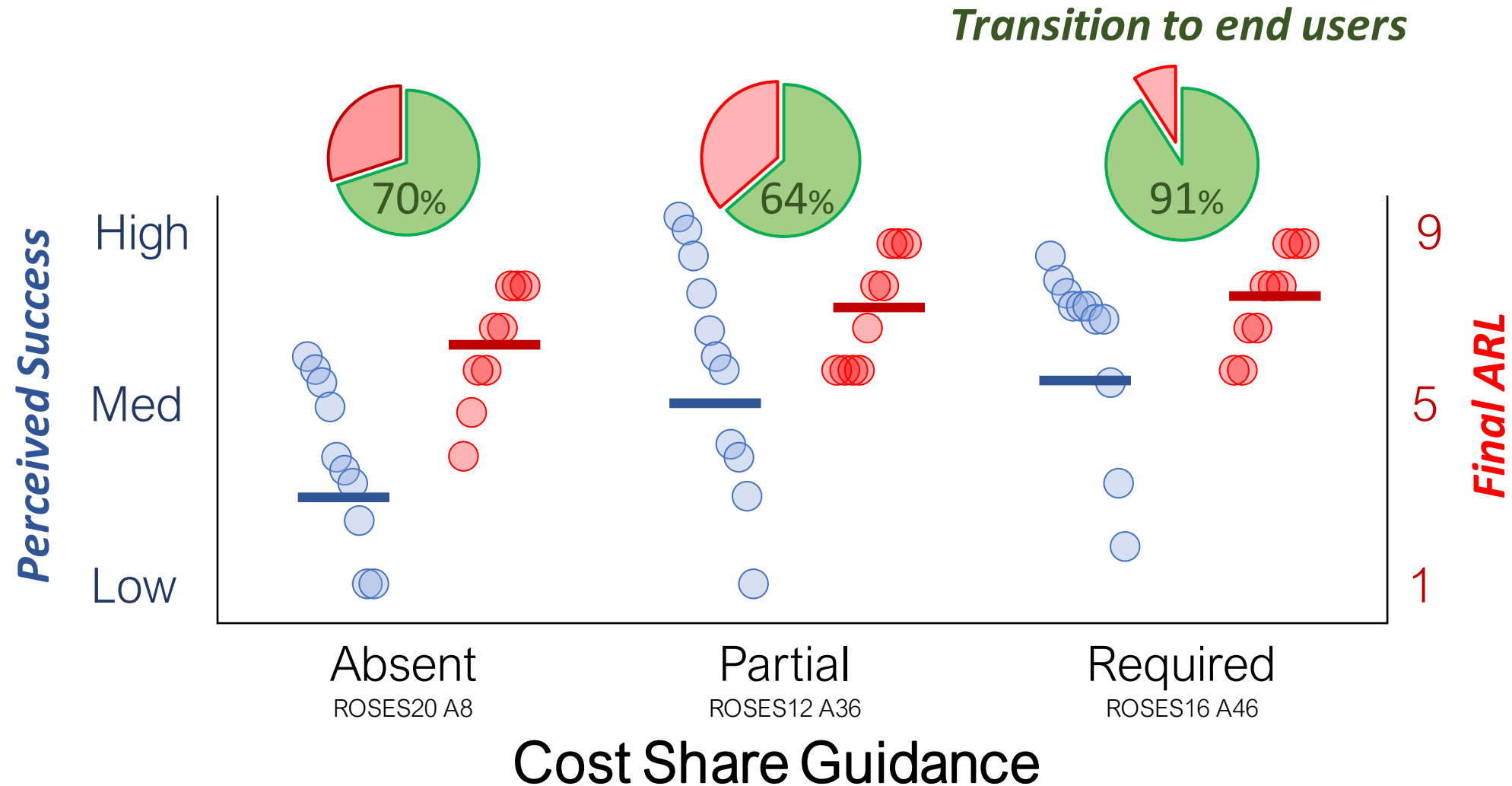
History of Implementation

End User Cost Share Requirement by Solicitation

Solicitation	Year 1	Year 2	Year 3	Year 4
ROSES12 A36	0%	~15-20%	~30-40%	~60-70%
ROSES16 A46	0%	20%	40%	60%
ROSES20 A39	0%	20%	40%	60%
ROSES22 A40	30%	30%	30%	30%

Does Cost Share Work?

Examining three Ecological Conservation solicitations with different cost share guidance.



Con

- Restricts End User Applicants
- Programmatic Burden

Pro

- Better End User Transition
- Increased Project Success



How can we maintain the benefits of cost share and avoid the negative consequences?

End User Annual Report

3. Please describe how the project data and/or tools will be and/or have been used for conservation action or planning in your organization.

5. How often do you communicate with the project team?

End User Description Form

- End User Participation
- End User Decision-Making Need
- Sustainable Transfer
- Cost Share

Redefining End User

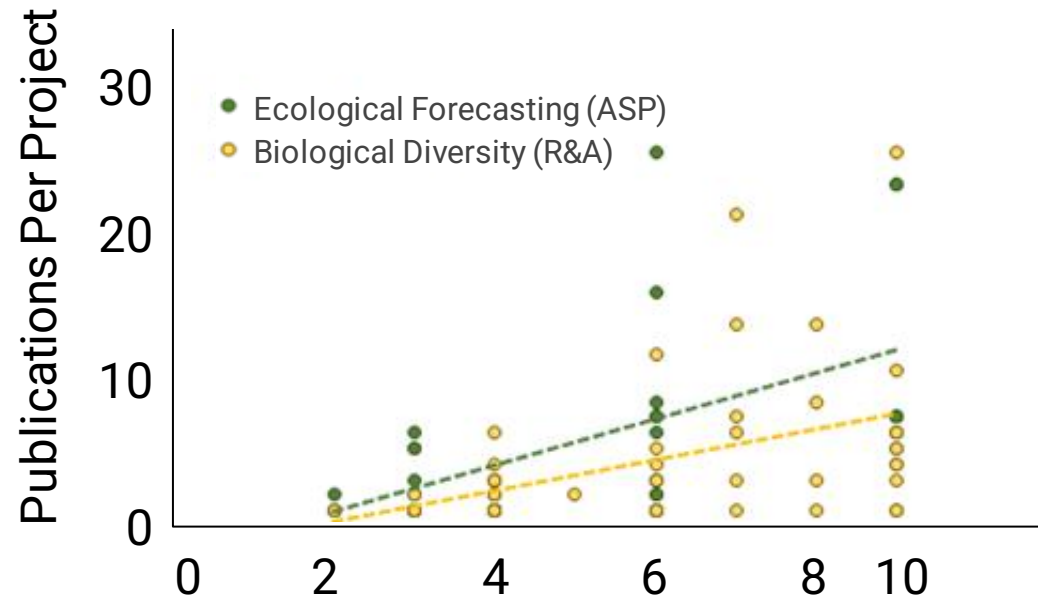
End user must have both:

1. A specific decision-making need
2. Authority (e.g., legal, jurisdictional) to act on that need.

While intermediary organizations are welcome participants, they do not qualify as end users. 16

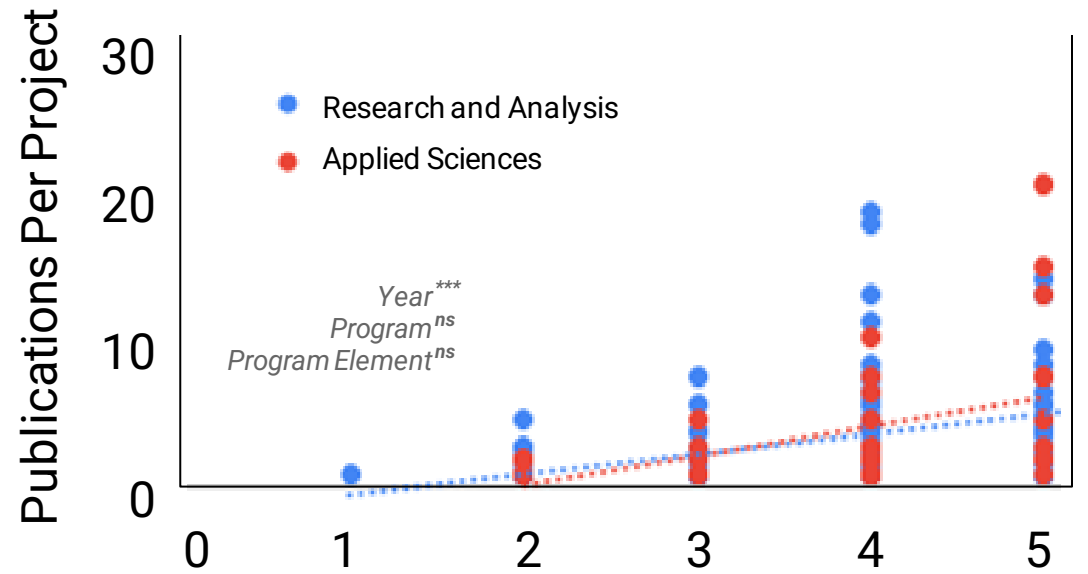
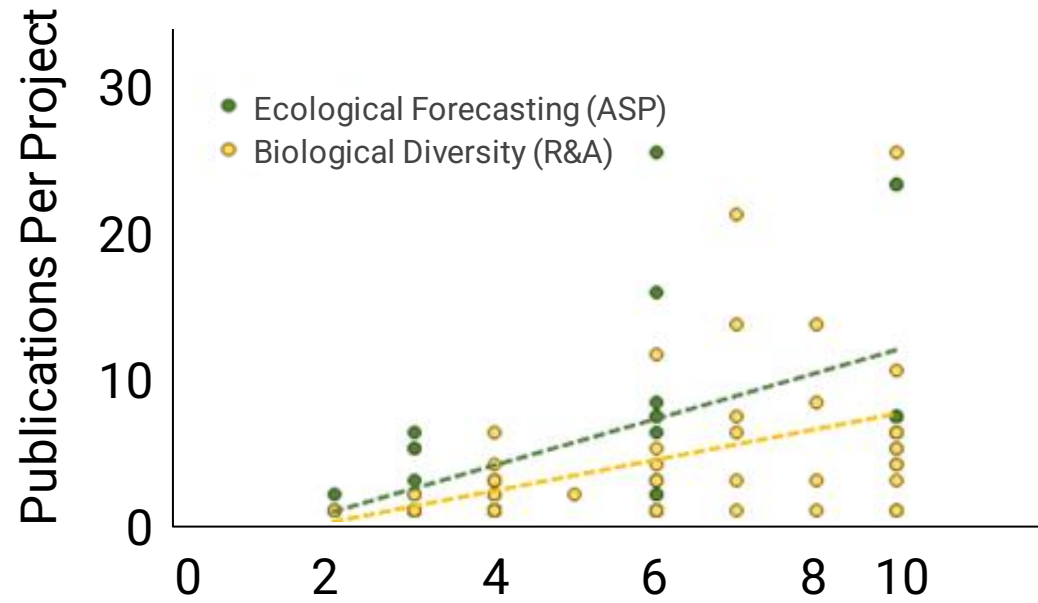
Are academics the right people to lead application focused activities?





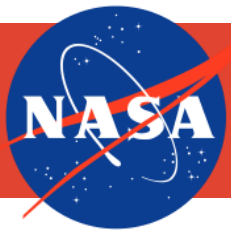
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ESD Private Sector Engagement Strategy

-Mission-

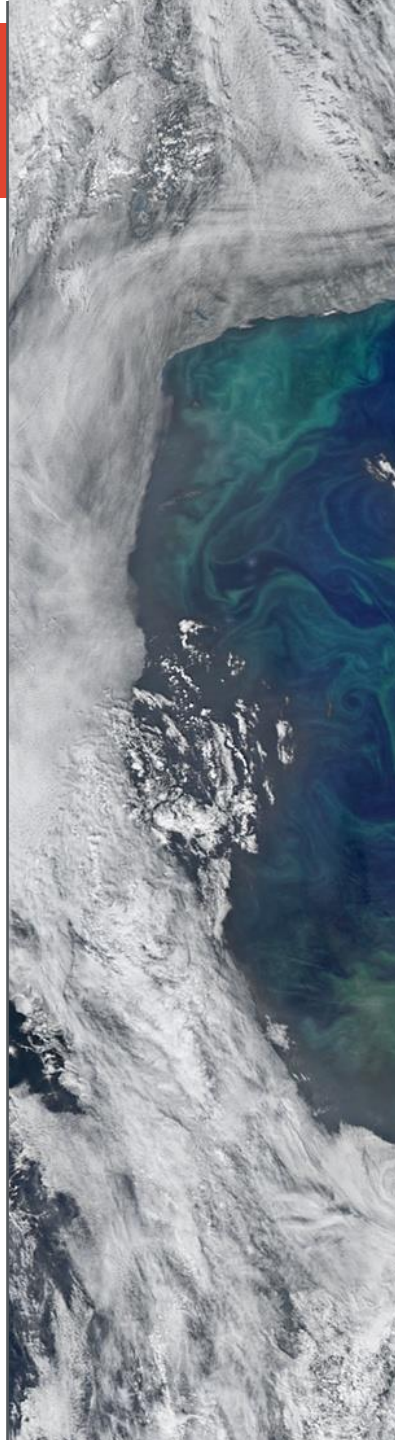
To enable scalable application of Earth Science insights by the private sector through trusted and intentional relationships.

-Purpose-

To build a larger end user community, reach new audiences, and leverage resources. Private Sector Engagement will increase the use of NASA Earth Science Information for decision making processes by better understanding and addressing user needs and enabling scaling of applications and tools. The result will be:

- An increased demand for NASA ESD work,
- Benefit to society,
- Improved ability to address NASA's mission to enhance knowledge, education, innovation, economic vitality, and stewardship of Earth.

Envisioned Success	
Partnership Targeting	Develop an adaptive targeting strategy that identifies, prioritizes, selects, and evaluates private-sector engagement in a mutually beneficial way.
External Needs Assessment	Build an internal standard approach for all ASP members to conduct end-user needs assessment and market analysis that minimizes effort and maximizes the likelihood of success.
Engagement Mechanisms	Create an enabling environment to collaborate and promote mutual learning and developing innovative financial mechanisms to enable engagement for the benefit of all involved organizations.
Data Access and Support Tools	Enable private-sector entities to easily find, access, and utilize relevant data and tools and understand where to turn with questions on utilizing the information and products.

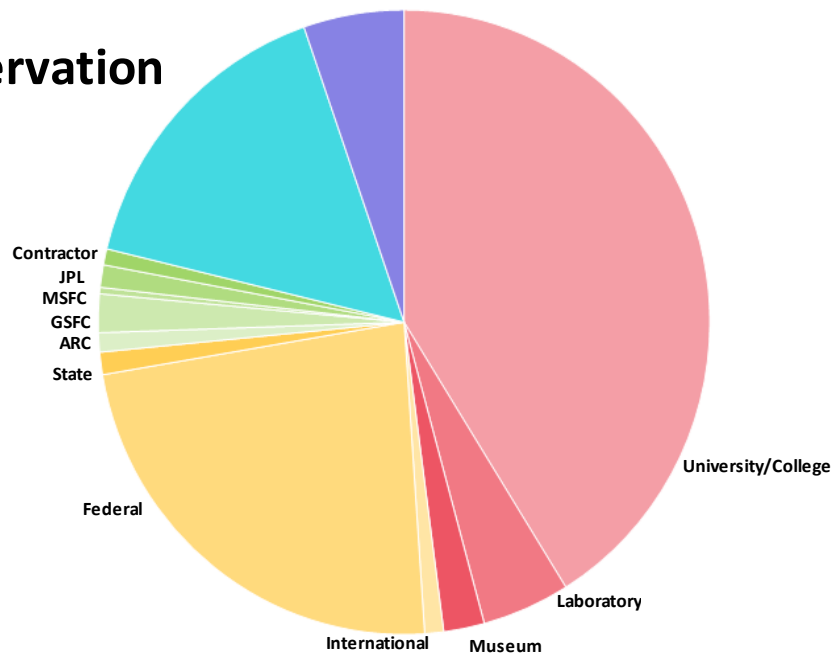


ESD Private Sector History

Ecological Conservation

Team Members

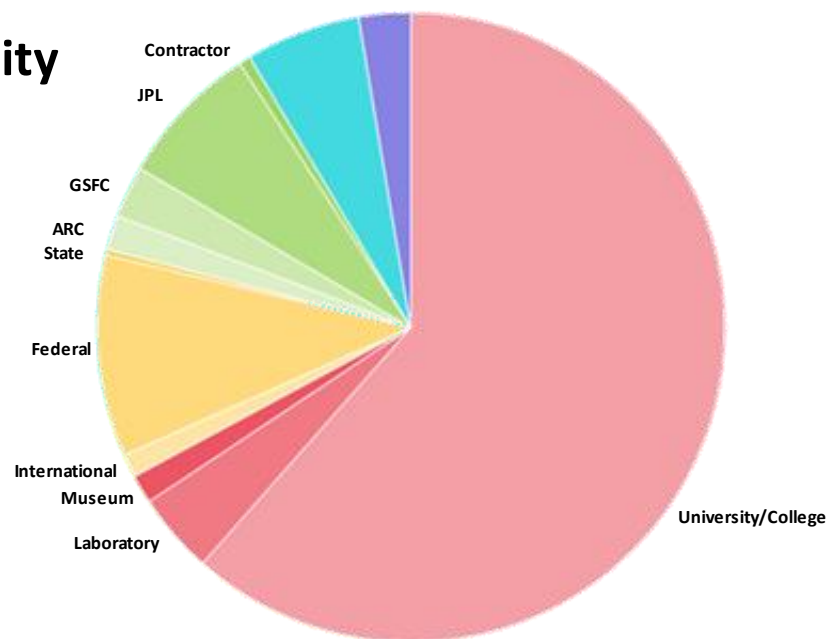
- Academia
- Government
- NASA
- Non-Profit
- Commercial



Biological Diversity

Team Members

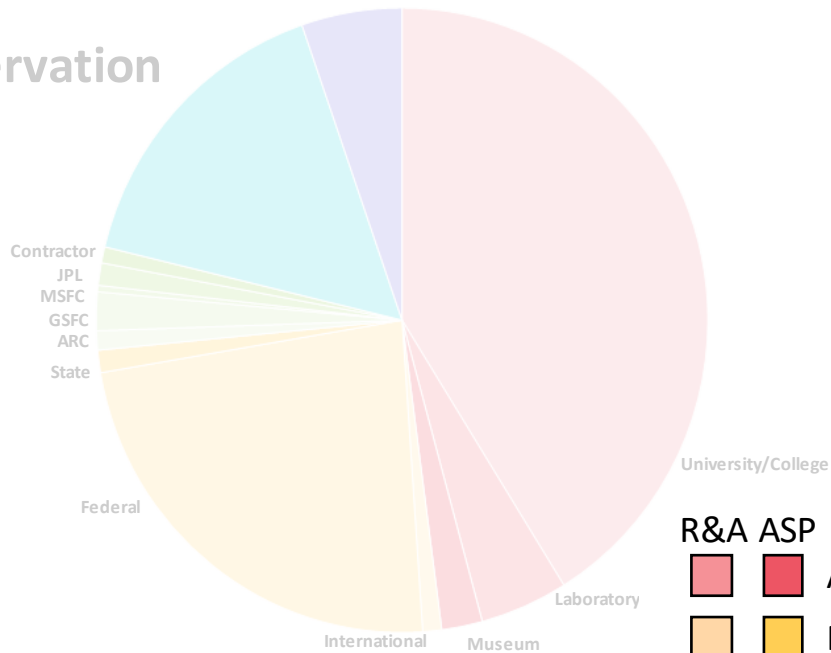
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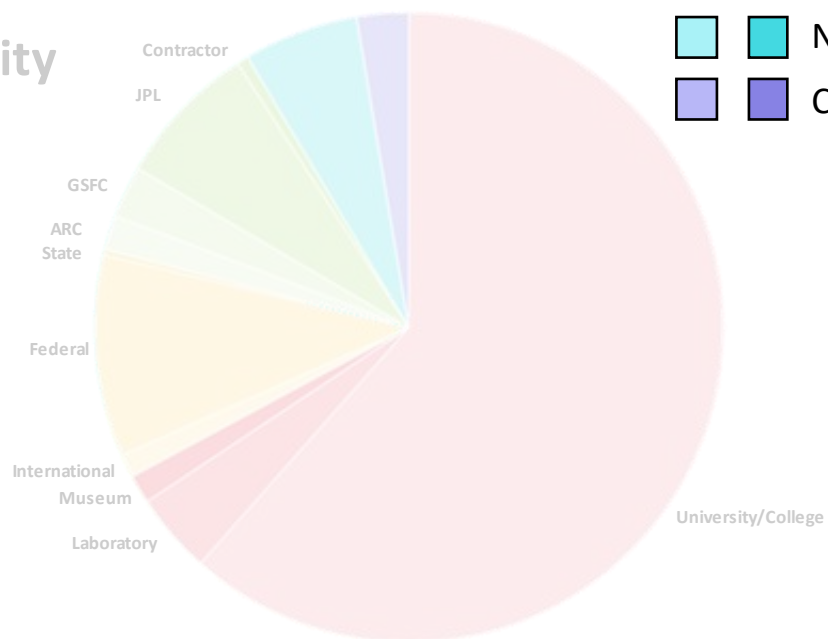
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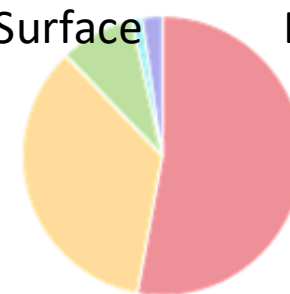
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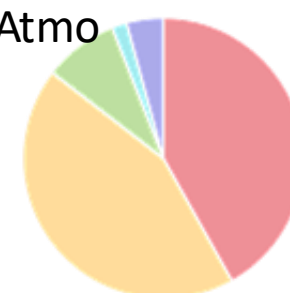
Surface



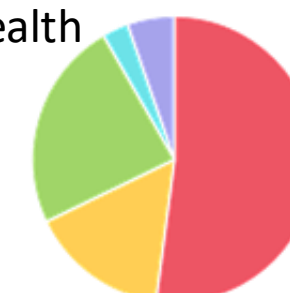
Disasters



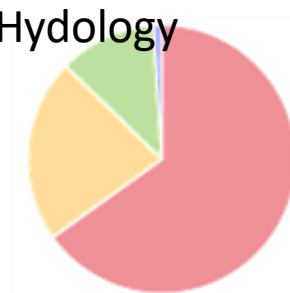
Atmo



Health



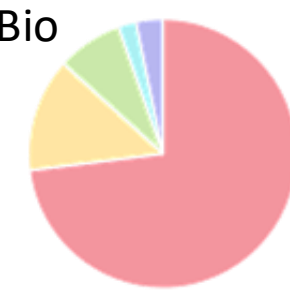
Hydrology



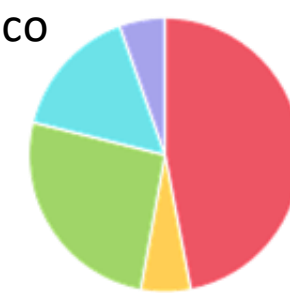
Water



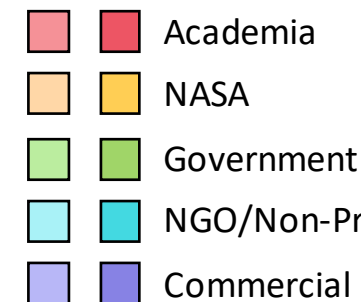
Bio



Eco



R&A ASP



Coming Soon

Catalyst: The Biodiversity Accelerator

Catalyzing a true Earth System Observatory using conservation as a unifying theme.

California: The Starting Place

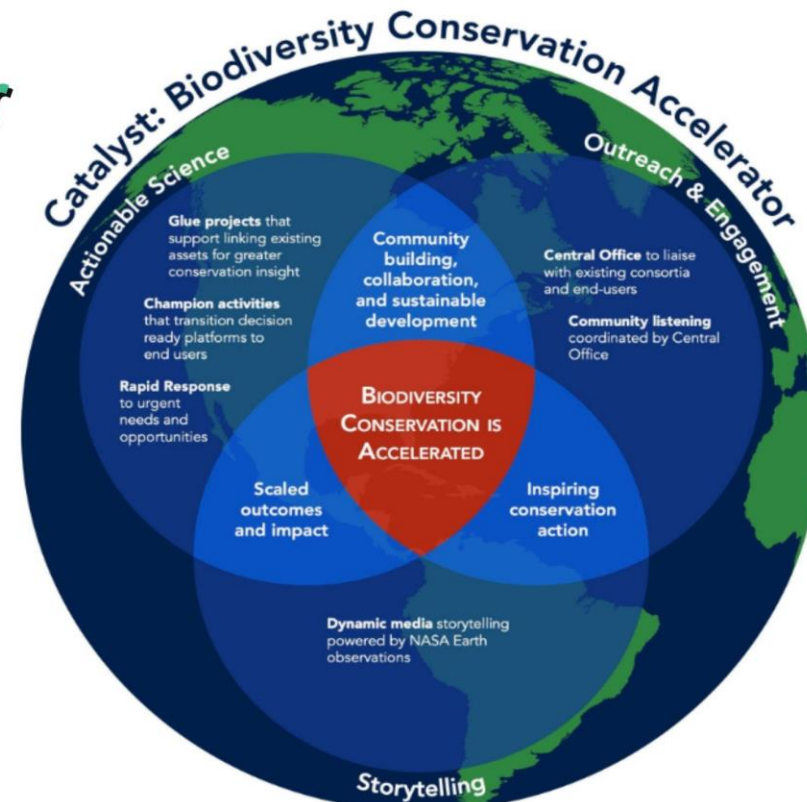


Scalability

Exceptional
Diversity

Unparalleled
Capability

Unprecedented
Need





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